

**CURRICULUM VITAE
BARRY J. SHEINGOLD**

BARRY J. SHEINGOLD
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Professional History

NEW ENERGY OPPORTUNITIES, INC.

2000-Present

President

Founded company devoted to providing quality service and results to clients in the electric power industry, primarily through the structuring of innovative electric power transactions. Early successes include the negotiation and execution of a long-term contract for the sale of energy and environmental attributes from a proposed wind farm in New England and the closing of a major power contract restructuring involving a debt swap, power contract buydown, and assignments of power contracts and a gas swap.

CITIZENS POWER, L.L.C.

1997-2000

Senior Vice President—Business Development

Created substantial value through efforts in restructuring and optimizing long-term power contracts held by Citizens Power. Responsible for a variety of other activities, including power contract auctions, assessment of retail marketing initiatives and restructurings involving use of securitized and/or tax-exempt debt.

Senior Vice President—PowerFuels

Initiated and co-led effort with coal company affiliate to foster coal/power convergence transactions and restructure coal contracts, resulting in a substantial increase in corporate earnings.

CITIZENS LEHMAN POWER L.L.C.

1994-1997

Senior Vice President

Head of fuels marketing business and member of company's operating committee. Played lead role in negotiating 20-year Orimulsion® fuel supply contract and associated flue gas desulfurization service agreement in connection with planned conversion of 1,600 MW oil-fired plant—the contracts were tailored to support two separate financings totaling \$500 million. Developed plan for joint venture with coal company which led to sale of Citizens Lehman Power to The Energy Group on favorable terms.

CITIZENS POWER & LIGHT COPORATION **1989-1994**

Vice President and General Counsel

Developed model for power marketing relationships with non-utility generators that helped make a flagging start-up company viable. Helped create *Citizens Power* precedent at the Federal Energy Regulatory Commission for market-based regulation of power marketers and independent power producers. Played a key role in structuring winning competitive bids for incremental generating capacity for non-utility generator customers. Developed first electric utility/power marketer co-marketing relationship in the United States.

DELMARVA CAPITAL TECHNOLOGY COMPANY **1986-1989**

Senior Counsel

Served as chief counsel in the development and financing of two biomass power plant projects and the acquisition of a landfill. Negotiated a quick, favorable settlement of litigation brought by an environmental group that had prevented the project financing of a power plant already in construction—resolved issues using a well-respected environmentalist as facilitator, a novel approach at the time.

DELMARVA POWER & LIGHT COMPANY **1984-1989**

Senior Counsel

Represented Mid-Atlantic electric/natural gas utility in regulatory proceedings and advised management on non-utility generation and fuel procurement issues. Negotiated favorable settlement of major lawsuit involving breach of coal contract. Instrumental in developing the company's first competitive bid for power supplies.

DEPARTMENT OF ENERGY **1980-1984**

Trial Attorney

Defended DOE regulations and orders involving the agency's energy regulatory programs in federal courts and prosecuted enforcement actions. Was key player in structuring case that resulted in a \$1.7 billion judgment for the government. Undefeated litigation record. Recipient of award for superior performance.

FEDERAL ENERGY REGULATORY COMMISSION **1977-1980**

Staff Attorney

Prepared and tried complex regulatory cases on the economic, financial, environmental and ratemaking aspects of proposed natural gas pipeline projects, including the Alaskan Gas Pipeline Project. Clerked for administrative law judges.

Education:

J.D., Boston College Law School, Newton, MA, 1977, *cum laude*

B.A., American History, New College, Sarasota, FL, 1974